# ADDENDUM No. 2 TO THE FINANCING AGREEMENT <br> Sector Policy Support Programme on Economic Stimulation in Rural Area ENPI AAP 2010 

ENPI/2010/021-782

## Special Conditions

The European Union, hereinafter referred to as "the EU", represented by the European Commission, hereinafter referred to as "the Commission",
of the one part, and
the Government of the Republic of Moldova, hereinafter referred to as "the Beneficiary",
of the other part,
have agreed as follows:

The following provisions of the Financing Agreement No. ENPI/2010/021-782 signed on 26 November 2010 and amended on 14 December 2012 for the implementation of the programme "Sector Policy Support on Economic Stimulation in Rural Area" are amended as follows:

## Article 1

Article 2 of the Special Conditions is hereby replaced as follows:
2.1 The total cost of the programme is estimated at $72,000,000.00$ euro, of which:

45,000,000.00 euro from the ENPI 2010 Annual Action Programme in favour of the Republic of Moldova (ENPI/2010/021-782)
$14,000,000.00$ euro from the Special Measure "EaPIC" (Eastern Partnership Integration and Cooperation) programme (ENPI/2012/024-358)
$13,000,000.00$ euro from the Special Measure "EaPIC" (Eastern Partnership Integration and Cooperation) programme (ENPI/2013/025-036)

The programme has the following components:
2.1.1 Budget support:
2.1.2 Technical assistance support:
$68,000,000.00$ euro
$4,000,000.00$ euro
2.2 The EU undertakes to finance a maximum of $72,000,000.00$ euro. The breakdown of the EU's financial contribution into budget headings is shown in the budget included in the Technical and Administrative Provisions (Annex II).

## Article 2

Article 4 of the Special Conditions is hereby replaced as follows:
4.1 The period of execution of the financing agreement as defined in Article 4 of the General Conditions shall commence on the entry into force of the financing agreement and end at 96 months after this date.
4.2 The duration of the operational implementation phase is fixed at 72 months.
4.3 The duration of the closure phase is fixed at 24 months.

## Article 3

The contracts implementing the financing agreement that are funded from the 2013 allocation of Special Measure "EaPIC" (Eastern Partnership Integration and Cooperation) programme (ENPI/2013/025-036) shall be signed by both parties within three years of the entry into force of the present addendum.

## Article 4

The new version of Annex II: Technical and Administrative Provisions is attached to this addendum.

All other terms and conditions of the Financing Agreement and its previous addendum remain unchanged. This Addendum shall form an integral part of the Financing Agreement and shall enter into force on the date on which it is signed by the last party.

Done in English in two original copies, one copy being handed to the Commission and one to the Beneficiary.


Date: 22.5 .2014

FOR THE BENEFICIARY

## Iurie Leanca

Prime Minister of the Government of the Republic of Moldova

Date: 27.05 .2014

## ADDENDUM NO. 2

## ANNEX II TO FINANCING AGREEMENT ${ }^{\circ}$ ENPI/2010/021782

TECHNICAL AND ADMINISTRATIVE PROVISIONS


## 1. INTERVENTION

### 1.1. Objectives

The objective of this Sector Policy Support Programme (SPSP) is to contribute to the sustainable economic development of rural areas in the Republic of Moldova. This will be achieved through the support of interventions in (i) the economic and SME sectors and (ii) on regional development that are foreseen in the policy matrix, as well as technical assistance and policy dialogue.

This Programme should have a neutral impact on the environment. The issue of good governance will be addressed by the programme through a series of activities related to public finance management. Gender issues are widely addressed in this programme and were the subject of a specific study in the formulation period.

In line with the principle of "more for more", this Programme benefits from additional funding under the Eastern Partnership Integration and Cooperation (EaPIC) programme, with the aim of fostering sustainable and inclusive growth and economic development.

### 1.2. Expected results and Main activities

This SPSP will give a significant boost to the implementation of the National Development Strategy (NDS) and the Anti-Crisis-Plan, in close cooperation with EU member states and other development partners. Main supported activities include (mentioned in order of listing in the Anti-Crisis-Plan):

1) Streamline the network of secondary vocational schools and colleges; 2) Reduce the administrative burden of starting and doing business by creating one-stop shops at the State Registration Chamber and simplifying licence procedures; 3) De-monopolize key import-export regimes, e.g. on meat, and stop systemic under-declarations of the value of imports; 4) Cut down the dues for customs clearance regarding the operation of free economic zones and other custom regimes; 5) Increase the loan volume under the National Programme for Economic Empowerment of the Youth; 6) Capitalize credit lines to stimulate competitiveness of producers and (potential) exporters in rural areas; 7) Raise the annual allocations to the Fund for Securing Loans; 8) Provide financing for the purchase of equipment by SME through existing credit lines financed by Japan and the EU (2KR) and World Bank (RISP); 9) Mainstream gender aspects, empowering female economic activity in rural areas; 10) Launch a new programme (PARE $1+1$ ) to stimulate the investment of remittances in the set-up of new rural businesses; 11) Create a network of business incubators and industrial parks; 12) Ensure the functioning of the regional development agencies and regions North, Centre and South; 13) Maintaining and/or Increasing Capitalisation of AIPA grant system in order to pilot "ENPARD" like interventions.

### 1.3 Duration

The execution period of the Agreement will be 96 months. This execution period will comprise 2 phases under the conditions provided for in article 4.1 of the General Conditions (Annex I of the present Agreement):

1. Operational implementation phase that starts from the entry into force of the financing agreement and will have duration of 72 months.
2. Closure phase of a duration of 24 months that starts from the expiry date of the operational implementation phase.

Pursuant to article 6 of the General Conditions (Annex I of the present Agreement), the contracts implementing the financing agreement shall be signed at the latest within three years of the entry into force of the financing agreement (except audit and evaluation). For the 2012 and 2013 EaPIC allocations, this period of three years is counted from the entry into force of the respective addenda to the financing agreement. That deadline may not be extended.

## 2. IMPLEMENTATION

### 2.1 Implementation method and Procurement and Payment clauses

## Budget Support

Procurement Clause: All contracts implementing the action must be awarded and implemented in accordance with the procedures and standard documents drawn up and published by the Commission for the implementation of external operations in force at the time of the launch of the procedure in question.
Payment Clause: All payments must be made by the Commission in accordance with the general and specific conditions of the Financing Agreement and with the procedures and standard
documents drawn up and published by the Commission for the implementation of external operations in force at the time of the launch of the procedure in question.

The government of the partner country will confirm that the relevant Treasury account has been credited and provide documentary evidence of the transfer, including the exchange rate used.

The technical assistance component of the programme will be managed centrally and directly by the Commission.

### 2.2 Budget and calendar

### 2.2.1 Budget

|  | Amount | EU contribution | Other donors | Sector/ministry <br> budget/funding over <br> programme duration |
| :--- | :--- | :--- | :--- | :--- |
| Budget Support | EUR 68 million | EUR 68 million | EUR 3.2 million | EUR 29 million |
| Technical Cooperation | EUR 3.7 million | EUR 3.7 million |  |  |
| Evaluation | EUR 0.3 million | EUR 0.3 million |  |  |

The foreseen budget is EUR 72 million.

The first component is a budget support of EUR 68 million. It is planned to be disbursed through a total of six tranches:

- First (fixed) tranche of EUR 15 million;
- First (variable) tranche of EUR 10.85 million;
- Second (fixed) additional tranche of EUR 3.15 million, for drought mitigation;
- Second (variable) tranche of EUR 13 million;
- Third (variable) tranche of EUR 14 million, from EaPIC 2012 allocation;
- Fourth (variable) tranche of EUR 12 million, from EaPIC 2013 allocaiton.

The fixed tranches will be based upon fulfilment of general conditions as detailed in Table B of Appendix 2.

The variable tranches will be based on independent reviews of the implementation of the Policy Matrix in 2011, 2012, 2013 and 2014.

This budget support component is complemented by a technical assistance package, including evaluation, of EUR 4 million.

### 2.2.2 Calendar

The duration of the operational implementation phase is 72 months, starting from the entry into force of the present Financing Agreement.

The indicative calendar for the disbursement of the budget support component is:

- First (fixed) tranche: 4th quarter 2010;
- First (variable) tranche: 4th quarter 2011;
- Second (fixed) tranche for drought mitigation: 4th quarter 2012;
- Second (variable) tranche: 4th quarter 2013;
- Third (variable) tranche from EaPIC 2012 allocation: Ind quarter 2014;
- Fourth (variable) tranche from EaPIC 2013 allocation: 2nd quarter 2015.


### 2.3 Performance monitoring and criteria for disbursement

### 2.3.1. Description of performance monitoring arrangements

A steering committee will oversee the implementation of this SPSP. It will include the following institutions: State Chancellery under the Prime-Minister (in its quality of Aid Coordination in the Republic of Moldova), Ministries of Economy and Trade (esp. SME Department), Finance, Agriculture and Food Industry, Construction and Regional Development (including the 3 regional development Agencies), Labour, Social Protection and Family, SME Organization (ODIM), and Chamber of Commerce and Industry. Cooperation with other development partners will be assured. The Steering committee will be chaired by the State Minister under the Prime-Minister. However, in order to avoid parallel structures and donor-led procedures, existing Moldovan monitoring institutions will be used to a maximum extent.

The Anti-Crisis-Plan foresees notably that the State Chancellery compiles a quarterly report on its implementation. Semi-annual reports will include quantitative and qualitative monitoring indicators. A Programme Board will include donor representatives and, as a condition for this SPSP, the European Commission will have a seat in it. If the reporting mechanism and programme board work efficiently, the overseeing of this SPSP will be covered to a large extent. On the PFMpart, IMF staff reports under its new programme will be used, as well as assessments of World Bank, DG ECFIN, BUDG and other sources.

## General conditions for the disbursement of all tranches covering at least the eligibility criteria for budget support:

- Satisfactory progress in the implementation of the partner country sector policy and strategy. The proposed budget support falls into the category of 'non-traditional sectors', as defined in the internal Guidelines Support to Sector Programmes. A number of laws and strategies exist already on regional development, SME support and investment and export promotion. There is however a considerable scope for prioritisation, harmonisation and more realistic budgeting of these laws and strategies especially: i)Reduce the administrative burden of starting and doing business by creating one-stop shops at the State Registration Chamber and simplifying licence procedures; ii) Demonopolize key import-export regimes, e.g. on meat, and stop systemic under-declarations of the value of imports; iii) Cut down the dues for customs clearance regarding the operation of free economic zones and other custom regimes;
- Satisfactory progress in maintaining a policy of macroeconomic stability as evidenced by continued implementation of an IMF-backed macroeconomic programme. If the review of the IMF programme is delayed, temporarily suspended or invalid, the Commission may still decide to disburse the budget support if it considers that the macroeconomic stability policy is still being implemented or that it does not jeopardise the sectoral objectives after consultations at an appropriate level with the partner country and the IMF;
- Satisfactory progress on implementation of the programme to improve and reform public finance management and demonstrates commitment to implement articles 40 (Public Procurement) and 42 (Sound management and control of public finances) of the EU-Moldova Action Plan.
Specific conditions for disbursement of individual tranches: The details are given in Appendices 1 and 2: expected performance levels and timetable, indicators, base and target values for the first year and indicative values for subsequent years; standard table listing conditions for tranche releases.

The chosen performance targets and indicators specified in Appendix 1 will apply for the duration of the programme. However, in duly justified circumstances, the State Chancellery of the Republic of Moldova under the Prime Minister may submit a request to European Commission for the targets and indicators to be changed. The changes agreed to the targets and indicators may be authorised by exchange of letters between the two parties.

## 3. MONITORING, EVALUATION AND AUDIT

The Anti-Crisis-Plan foresees an evaluation at its end in 2011. The European Commission reserves its right to contract independent evaluations. Standard procedures for audit of EU budget support apply.

The programme will be subject to independent reviews that will assess the level of compliance / performance with its conditions / indicators set forth in the present Financing Agreement.

In the event of failure to fulfil a condition or achieve a quantitative target or indicator due to "force majeure", it will be possible for the given condition or indicator to be neutralised as a determinant of the variable instalment.

The European Commission might mandate consultants to carry out, in close cooperation with the Court of Accounts of Moldova, an audit of sample of expenditures related to the implementation of the selected specific activities

Prior to completion of this SPSP, the European Commission may mandate consultants to carry out an independent final evaluation of the programme.

Furthermore, from a more general point of view, budget support operations might become subject to the Results-Oriented Monitoring (ROM) mechanism.

## 4. COMMUNICATION AND VISIBILITY

In the Financing Agreement, the Government shall commit itself to ensure that the visibility of the EU contribution is at least equivalent to that given through media to other donors supporting the National Development Strategy and the Anti-Crisis-Plan. The EU visibility guidelines apply.

## APPENDICES

1- Performance criteria and indicators used for disbursement
2 - Disbursement arrangements and timetable
3. Policy matrix

## Appendix 1: Performance criteria and indicators used for disbursements (budget support)

Review of Policy Matrix implementation results should be considered the basis of assessment of programme success. Review of Moldovan Anti-crisis plan should be performed, being supplemented by the review of the EuropeAid standard indicators, and relevant to the Moldovan context. Some issues to be addressed include:

## Sector: Economic Development of the Rural Areas in Moldova



## Component 3. Development of the support infrastructure for the enterprise activity.

Subcomponent 3.1. Establishing new business incubators.
Completed feasibility study on the appropriate model of business incubator.
Business incubator model selected.
achieved
Potential incubator locations selected.
New Business incubators physically constructed and launched at cost of 0.3 million Euro/BI
SME businesses within new business incubators ( $30 \% \mathrm{~F}$ ).

| achieved |
| ---: |
| achieved |
| achieved |
| $\mathbf{1 . 5}$ million Euro |
| 15 SME tenants/per <br> business incubator |




| Subcomponent 8.3. Management and reporting |  |
| :---: | :---: |
| PEFA assessment covering 2008-2010 done. | achieved |
| Subcomponent 8.4. Public internal financial control (PIFC) |  |
| PIFC Concept and Strategy revised and approved. | achieved |
| PIFC Law approved by the Government and submitted to the Parliament. | achieved |
| New internal audit standards developed and approved by the MoF in line with the requirements of the PIFC Law | achieved |
| Financial Management and Control Manual produced by the MoF, made | achieved |
| TNA based on new regulations and requirements conducted | achieved |
| Training Programme based on the outcomes of the needs assessment developed and training to the IA specialists of the line ministries conducted | achieved |
| IA orientation (awareness rising) seminars for the top management of the line ministries conducted | achieved |
| Subcomponent 8.5. Institutionalised Capacity Building |  |
| Permanent programme for PFM trainings developed by the MoF and included in the MTBF 2013-2015 and 2013 annual budget | achieved |
| Component 9. External Audit |  |
| Performance audit of the National Regional Development Fund done. | achieved |
| Performance audit of the Regional Development Agencies activity done. | achieved |
| Component 10. Procurement |  |
| Technical audit of the existing e-Procurement system performed. | achieved |
| Public Procurement Agency operational capacity enhanced by establishing a statistical unit and e-Procurement management unit. | achieved |
| Public Procurement Action Plan for 2011-2013 (based on recent independent assessments) developed. | achieved |
| The amount of public procurements made through competitive (open) procedures increased from year to year (2010, 2011, and 2012). | achieved |
|  | achieved |
| Public Procurement Action Plan for 2011-2013 implemented (2011, 2012). | ongoing |
| Public Procurement Agency's Operational Manual developed. | achieved |
| Common Procurement Vocabulary codes developed. | achieved |
| A user friendly Guide on Public Procurement based on EU practices and aligned with applicable Moldovan legal framework produced. | achieved |
| Continuous Training on PP for contracting authorities and economic operators delivered (2010, 2011, 2012). | achieved |
| Annual Reports on Public Procurement produced and published (2009, 2010, 2011). | 3 reports |

EaPIC ESRA BSP performance criteria and indicators used for disbursement
(EaPIC 2012 allocation -- EUR 14 million)
Sector: Economic Development of the Rural Areas in Moldova


Component 2. Improving Business access to Financial Instruments including drought mitigation measures
Subcomponent 2.1. Maintaining the capitalization of the grant fund for the National Programme for Economic Empowerment of Youth (NPEEY)

| NPEEY capital increased in 2013 | At least 2 million <br> Euro |
| :--- | :---: | :---: |
| Grants disbursed for new businesses | Up to 150 grants |
| NPEEY programme awareness activities to potential programme beneficiaries | At least 250 <br> potential programme <br> beneficiaries <br> reached |

Subcomponent 2.2. Increasing capitalization of existing Loan Guarantee Funds (LGS) targeted at rural businesses

| ODIMM LGS capital increased in 2013 | At least 0.5 million <br> Euro |
| :--- | :---: |
| Guarantees disbursed for new businesses | Up to 35 active <br> guarantees by the <br> end of 2013 |
| Subcomponent 2.3. Increasing capitalization of PARE 1+1 Programme |  |
| PARE I+I capital increased in 2013 | At least 2 million <br> Euro |
| Grants disbursed for new businesses | Up to 80 grants |
| Subcomponent 2.4. Maintaining and/or Increasing Capitalisation of AIPA grant system |  |
| 2013 Drought Mitigation Action Plan formulated and promulgated by GoM <br> Governmental Decree in Q4 2012 (condition for execution sub-component 2.4. <br> activities in 2013) | achieved |

Component 3. Development of the support infrastructure for the enterprise activity.
Subcomponent 3.1. Establishing new business incubators.
1 Feasibility Study on new Business Incubator to-be-established
1 new Business Incubators physically constructed achieved

Potential tenants within new business incubator identified
Trainings sessions for already existing and new Business Incubators' tenants and administrators delivered
d

Up to 75 training Person Days
Technical and Financial sustainability of existing network of Business Incubators, 0.3 million Euro covering at least those BIs created under 2010-2012 ESRA BSP supported

| Subcomponent 3.2. Improving Infrastructure to support farmers' market access |  |
| :--- | :---: |
| Farmers' market access infrastructure improved through, amongst others, Chisinau |  |
| Agricultural Wholesale Market (AWM) | achieved |
| Allocation for market access infrastructure improvements |  |
| Sector: Public Finance Management |  |
| Component 4. Procurement |  |
| Independent Complaint Review Body (ICRB) established |  |
| Staff hired, trained and adequately equipped |  |

EaPIC 2 ESRA BSP performance criteria and indicators used for disbursement (EaPIC 2013 allocation - EUR 12 million)


## Appendix 2: Disbursement arrangements and timetable (budget support)

## 1. Responsibilities

On the basis of the disbursement conditions stipulated in the Financing Agreement, the Ministry of Finance shall prepare a formal request to the European Commission for the release of variable instalment according to the dates mentioned in the table A below, and including: (i) a complete analysis and justification for payment of the funds, including all supporting documentation in annex; (ii) a Financial Identification Form, duly signed, to facilitate the corresponding payment.

## 2. Indicative disbursement timetable

An indicative disbursement timetable is set out below.
Table A: Summary Indicative disbursement timetable (in EUR millions)

| Tranche <br> Type | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Fixed <br> Tranches | Q 4 | $\mathbf{1 5 . 0}$ | Q 4 | Q 4 | Q 4 | Q 2 | Q 2 | Total |  |
| Variable <br> tranches |  | $\mathbf{1 0 . 8 5}$ |  | $\mathbf{3 . 1 5}$ |  |  |  | $\mathbf{1 8 . 1 5}$ |  |
| TA and <br> evaluation |  | $\mathbf{0 . 7}$ | $\mathbf{0 . 6}$ | $\mathbf{1 . 2}$ | $\mathbf{0 . 7}$ | $\mathbf{0 . 8}$ | $\mathbf{4 . 0}$ |  |  |
| Total | $\mathbf{1 5 . 0}$ | $\mathbf{1 1 . 5 5}$ | $\mathbf{3 . 7 5}$ | $\mathbf{1 4 . 2}$ | $\mathbf{1 4 . 7}$ | $\mathbf{1 2 . 8}$ | $\mathbf{7 2 . 0}$ |  |  |

## 3. General conditions for tranche release

The General Conditions for tranche release set out below shall apply to the disbursement of all tranches and all requests for tranche release shall be accompanied by supporting information on this matter.

## Table B: General Conditions for tranche release

| Area | Condition | Source of verification |
| :---: | :---: | :---: |
| Sector policy and strategy | Satisfactory progress in the implementation of the partner country sector policy and strategy. The proposed budget support falls into the category of 'non-traditional sectors', as defined in the internal Guidelines Support to Sector Programmes. A number of laws and strategies exist already on regional development, SME support and investment and export promotion. There is however a considerable scope for prioritization, harmonisation and more realistic budgeting of these laws and strategies especially : i)Reduce the administrative burden of starting and doing business by creating one-stop shops at the State Registration Chamber and simplifying licence procedures; ii) De-monopolize key importexport regimes, e.g. on meat, and stop systemic underdeclarations of the value of imports; iii) Cut down the dues for customs clearance regarding the operation of free economic zones and other custom regimes; An Action Plan on Drought Mitigation will be approved by Government of Moldova by end October 2012 | Reports of the GoM on Anti-crisis plan. Implementation analysis and justification reports produced by the beneficiary. <br> Assessment done by independent consultants recruited by the Commission. |


| Macroeconomic <br> stability | Satisfactory progress in maintaining a policy of macroeconomic <br> stability as evidenced by continued implementation of an IMF- <br> backed macroeconomic programme". If the review of the IMF <br> programme is delayed, temporarily suspended or invalid, the <br> Commission may still decide to disburse the budget support if it <br> considers that the macroeconomic stability policy is still being <br> implemented or that it does not <br> jeopardise the sectoral <br> objectives after consultations at an appropriate level with the <br> partner country and the IMF. | The European <br> Commission will use the <br> IMF lending programme <br> or consultation process, in <br> the event of graduation to <br> the Article IV process |
| :--- | :--- | :--- |
| Public Financial <br> Management | Satisfactory progress on implementation of the programme to <br> improve and reform public finance management. Government <br> demonstrates commitment to implement articles 40 (Public <br> Procurement) and 42 (Sound management and control of public <br> finances) of the EU-Moldova Action Plan | Action Plan <br> implementation reports <br> produced by the European <br> Commission with <br> cooperation of the <br> Government and of other <br> interested organizations. <br> Most recent assessment <br> reports available (PEFA, <br> CFAA, PER, CPAR, etc). |
| 4. Specific Conditions for tranche release | Reviews of the World <br> Bank (such as the PRSC). |  |
|  |  |  |
| The specific conditions for tranche release apply to individual tranches in indition to General |  |  |

Conditions which are applicable to all tranches.

Table C: Specific Conditions for tranche release

| Tranche | Amount |  | Indicative <br> disbursem <br> ent request <br> date <br> (Quarter/ <br> Year) | Indicative <br> disburseme <br> nt date <br> (Quarter/ <br> Year) | Condition/Criteria/Activity for <br> disbursement |
| :--- | :--- | :--- | :--- | :--- | :--- |
| First Fixed <br> Tranche | EUR 15.0 <br> million | Q4/2010 | Q4/2010 | Source of Verification <br> (if appropriate) |  |
| First <br> Variable <br> Tranche | EUR <br> 10.85 Gillion <br> in Table B above | Q3/2011 | Q4/2011 | Continued compliance with <br> general conditions as set out in <br> Table B and specific <br> conditions defined in <br> Appendix 3, under "2010 <br> activities" and "2011 <br> activities". | See Table B, Appendix 1 <br> and 3 |
| Second <br> Fixed <br> Tranche | EUR 3.15 <br> million | Q4/2012 | Q4/2012 | General Conditions as set out <br> in Table B above | See Table B above |
| Second <br> Variable <br> Tranche | EUR 13.0 <br> million | Q2/2013 | Q4/2013 | Continued compliance with <br> general conditions as set out in <br> Table B and specific <br> conditions defined in <br> Appendix 3, under "2012 <br> activities". | See Table B, Appendix 1 <br> and 3 |


| Third <br> Variable <br> Tranche | EUR 14.0 <br> million | Q1/2014 | Q2/2014 | Continued compliance with <br> general conditions as set out in <br> Table B and specific <br> conditions defined in <br> Appendix 3, under "2013 <br> activities". | See Table B, Appendix 1 <br> (EaPIC ESRA BSP <br> performance criteria and <br> indicators used for <br> disbursement) <br> and Appendix 3 <br> (Additional policy matrix <br> for EaPIC (14 million <br> tranche)) |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Forth <br> Variable <br> Tranche | EUR 12 <br> million |  | Q2/2015 | Q2/2015 | Continued compliance with <br> general conditions as set out in <br> Table B and specific <br> conditions defined in <br> Appendix 3, under "2014 <br> activities". |
| See Table B, Appendix 1 <br> (EaPIC 2 ESRA BSP <br> performance criteria and <br> indicators used for <br> disbursement) <br> and Appendix 3 <br> (Additional policy matrix <br> for EaPIC (12 million <br> tranche)) |  |  |  |  |  |

The conditions for disbursement under the variable tranche are fixed for the duration of the programme, but may be modified in accordance with the TAPs section 2.3.2 of this Financing Agreement.

## 5. Modalities of assessment of performance in the case of variable tranches

The programme foresees variable instalments of up to a maximum of 10.85 million in 2011; 13 million in 2013, 14 million in 2014 and 12 million in 2015.

Variable instalments allow for less than the full anount to be released in the case of only partial compliance with the indicators conditioning release of instalments, defined in Appendix 3.

The underlying principle for the calculation of performance of conditions that determine the disbursement of the variable instalments will be as follows:

For the assessment of the variable tranches, 4 (four) aggregate performance categories will apply. Performance categories and related score and disbursement are as follows:

- 'unsatisfactory progress': score 0-29 and no disbursement,
- 'limited progress': score 30-49 and 40\% disbursement,
- 'satisfactory progress': score 50-79 and 70\% disbursement, and
- 'strong performance': score 80-100 and full disbursement.

The respective weights of the evaluation criteria are indicated in Table D below.
Table D: Weight of evaluation criteria

| Area I Sector activities |  |  |  |
| :--- | :--- | :--- | :--- |
| Evaluation criteria |  | Maximum weight, $\%$ |  |
| Strengthening the entrepreneurial capacities at local level |  | $10 \%$ |  |
| Improving business access to Financial Instruments |  | $15 \%$ |  |
| Development of the support infrastructure for the enterprise activity | $20 \%$ |  |  |
| Conduct the Agricultural Census | $5 \%$ |  |  |
| Implementation of the gender mainstreaming in the national SME policies | $5 \%$ |  |  |
| Improving entrepreneurship skills training at VET schools |  | $15 \%$ |  |
| Strengthen regional development policies |  | $10 \%$ |  |
| Area II. Public finance management good Governance activities |  |  |  |
| Evaluation criteria |  | Maximum weight, $\%$ |  |
| Budget preparation and implementation |  | $10 \%$ |  |
| External audit |  | $5 \%$ |  |
| Strengthening public procurement |  | $5 \%$ |  |
| Total |  | $100 \%$ |  |

Table D1 "Weight of Disbursement for EaPIC tranche"

| Area I Sector activities |  |  |
| :--- | :--- | :--- |
| Evaluation criteria | Maximum weight, $\%$ |  |
| Strengthening the institutions' capacities at local and central level | $15 \%$ |  |
| Improving business access to Financial Instruments including drought <br> mitigation measures | $65 \%$ |  |
| Development of the support infrastructure for the enterprise activity |  |  |
| Area II. Public finance management good Governance activities | $10 \%$ |  |
| Evaluation criteria |  |  |
| Public Procurement |  | Maximum weight, $\%$ |
| Total | $\mathbf{1 0 0 \%}$ |  |

Table D2 "Weight of Disbursement for EaPIC 2 tranche"

| Area I Sector activities | Maximum weight, \% |  |
| :--- | :---: | :---: |
| Evaluation criteria | $15 \%$ |  |
| Support to the grant fund for the National Programme for Economic <br> Empowerment of Youth (NPEEY) |  |  |
| Support to the Loan Guarantee Scheme (LGS) targeted at rural businesses | $10 \%$ |  |
| Support to the Programme for the Attraction of Remittances into the <br> Economy of the Republic of Moldova (PARE I+1) Programme | $20 \%$ |  |
| Support to the Moldovan agricultural sector through the Agriculture <br> Intervention and Payment Agency (AIPA) Grant System using European <br> Neighbourhood Programme for Agriculture and Rural Development <br> ENPARD-like measures | $45 \%$ |  |
| Continued Support to Business Incubators in the Republic of Moldova |  |  |
| Total | $10 \%$ |  |

Appendix 3 Policy matrix
Area I: Sector Activities (80\%)

|  |  | 2nd tranche (variable) |  | 3nd tranche (variable) |
| :---: | :---: | :---: | :---: | :---: |
| Budget support components |  | 2010 activities | 2011 activities | 2012 activities |
| Evaluation criteria <br> 1. Strencthening the entrepreneurial capacities at local and central level | Subericaria |  |  |  |
|  | Strengthening the Economic and Agricultural Departments (EDs and ADs) at all 32 rayons | Develop entrepreneurship training programme for EDs and ADs | Training at least 100 persons of Economic Departments in business and economic development <br> Training at least 60 persons of ADs in business and economic development | Conduct training needs analysis for ED and ADs staff. <br> Training at least 100 persons of EDs in business and economic development (Module I and Module II) <br> Training at least 60 persons of ADs in business and economic development (Module I and Module II). |
| 2. Improving <br> Businesses access to <br> Financial <br> Instruments. | Maintaining the capitalization of the grant fund for the National Programme for Economic Empowerment of Youth (NPEEY) Increasing capitalization of existing Loan Guarantee Funds (LGS) targeted at rurai businesses | Review the NPEEY capacity to expand its grant programme <br> Maintain the capital of NPEEY at approx. EUR 2 million <br> Provide at least 120 new grants The development of the framework regarding the diversification of the guarantee products offered by the Loan Guarantee Funds <br> Monitoring of the guarantee process by the ODIMM Organisation for the support of SMEs Development and its impact on the entrepreneurial activity | The NPEEY funded by EUR 2 million <br> Provide at least 100 new grants <br> Increase the capitalization of Fund by EUR 0.5 million <br> Monitoring of the guarantee process by the ODIMM and its impact on the entrepreneuriai activity | The NPEEY funded by EUR 2 million <br> Provide at least new 100 grants <br> Increase the capitalization of Fund by EUR 0.4 million <br> Monitoring of the guarantee process by the ODIMM and its impact on the entrepreneurial activity |
|  | Increasing capitalization of Japanese Non- |  | Increase the JNPGA capita! by EUR 0.5 million from National Budget | Increase the JNPGA by EUR 0.5 million from National Budget |

 Elaboration of Feasibility Study
Establish new business
incubators (0.6 Meuro)
Estabiish new business incubators
(EUR 0.9 million).
Conduct training for business
incubator residents
Strengthening the administrative
capacities
Agricultural Wholesale Market
(AWM) Feasibilitv Study
Allocations for launching of projects (EUR 0.3 million) Present the draft report on agricultural census
Publish a statistic builietin "Men and women in the Republic of
Moldova"
Conduct Gender Awareness trainings for central and local authorities involved in the Anti-Crisis-Plan Initiate the adjustment of national legislation to the Gender Equaíiǔy iaw
Improve gender disaggregated data
2011 activities
Establish new business incubators
(EUR 0.6 million)
крm Kı!!!q!seay to vo!fesoqelヨ
Conduct training for business
incubator residents
Strengthening the administrative capacities
'spaloid le!fuzlod to uo!feग!!!uəpI
Allocation for support of launching of
projects (EUR 0.3 million)
Perform activities related to general
Conduct Gender Awareness trainings for central and local authorities
Initiate the adjustment of national
legislation to the Gender Equality law equal opportunities in coordination with Sida WEE programme
Conduct Training needs assessment
for line Ministries, RDAs and rayons

## 2010 activities


Prepare to conduct agricultural
census in 2011
Develop the networking system for Gender Focal Points (GFP) at the elevant of
Administrations led by Department Project Grant Aid
Strengthening the capacity of central and local public mentation of implementation of gender policies for
economic empowerment of women.




3nd tranche (variable)
Procurement produced and pubiished
Procurement produced and pubiished
Continuous training delivered to
Public Procurement Agency staff,
contracting authorities and economic operators
2nd tranche (variable)
2012 activities

NK
Additional policy matrix for EaPIC (2012 EaPIC allocation - EUR 14 million tranche)

|  |  | Tranches (variable for EC sector support and fixed for drought measures) |
| :---: | :---: | :---: |
| Budget support components |  | 2013 activities |
| Dvaluration criteria | Silberiteria |  |
| 1. Strengthening the institutions' capacities at local and central level. | Strengthen the Economic Department's entrepreneurial activities at local level <br> Strengthen the institutions' capacities at central level | - Deliver entrepreneurship training programme for EDs <br> - Deliver SME training to MoE staft <br> - Deliver ENPARD capacity building, awareness and preparation training to AIPA |
| 2. Improving Businesses access to Financial | Maintaining the capitalization of the grant fund for the National Programme for Economic Empowerment of Youth (NPEEY) | - Increase NPEEY capital with at least EUR 2 million <br> - Provide up to 150 new grants <br> - Deliver NPEEY programme awareness activities to at least 250 potential programme beneficiaries |
| Instruments including drought mitigation measures | Increasing capitalization of existing Loan Guarantee Funds (LGS) targeted at rurai businesses Increasing capitalization of PARE $1+1$ Programme | - Increase ODIMM LGS capital with at least EUR 0.5 milion <br> - Provide up to 35 new guarantees <br> - Increase PARE $1+1$ capital with at least EUR 2 million <br> - Provide up to 80 new grants |
|  | Maintaining and/or Increasing Capitalisation of AIPA grant system | - Increase AIPA capital with up to EUR 4.35 million (for AIPA measures $2,4,5,6,8$ and, especially, specific drought mitigation measures) <br> - Provide up to 360 grants in ENPARD-like and drought intervention areas through AIPA |
| 3. Development of the support infrastructure for the enterprise | Establishing new business incubators | - Elaboration of 1 additional Feasibility Study <br> - Physically establish 1 new Business Incubator (EUR 0.3 million) <br> - Consolidate and ensure technical and financial sustainability of the existing network of Business Incubators in Moldova, covering at least those BIs created under the 2010-2012 ESRA BSP (EUR 0.3 million) |
| activity: | Improving Infrastructure to support farmers' market access | - Further support to develop market access infrastructure for farmers including through AWM Chisinau (EUR 0.3 million) |
| 4. Public <br> Procurement | Set up an Independent Complaint Review Body (ICRB) in line with EU requirements | - Establish the Independent Complaint Review Body (ICRB) <br> - Ensure Institutional Capacity of the ICRB |

Additional policy matrix for EaPIC (2013 EaPIC allocation - EUR 12 million tranche)
Specific Objective 1: Support to the grant fund for the National Programme for Economic Empowerment of Youth (NPEEY)

| No. | Policy Matrix Type of Indicator | To be achieved Indicator Value by 31.12.2014 | Source of Verification | Weight-15\% |
| :---: | :---: | :---: | :---: | :---: |
| 1.1. | Number of new businesses created | 90 new rural businesses created of which 27 are owned and/or managed by women | Records from the CLD registers including descriptions of type and kind of rural businesses created, published in the Moldovan Ministry of Finance's web site not later than 31/03/2015. | 7\% |
| 1.2 . | Number of new jobs (Full Time Equivalent - FTE) created | 100 new jobs (FTE) created of which 33 are women | Records from the CLD registers including description of type and kind of jobs created, published in the Moldovan Ministry of Finance's web site not later than 31/03/2015. | 5\% |
| 1.3. | NPEEY programme awareness activities to potential programme beneficiaries | 500 potential programme beneficiaries reached through public awareness initiatives and activities | Programme agenda, List of participants, Distribution materials recorded by Moldovan SME Development Organisation (ODIMM); Up-to-date information on NPEEY programme and application procedures published on ODIMM web site. The responsible institution responsible for coordinating the collection of all required indicator verification support documentation and for confirming their reliability in its transmission to the $E U$ will be the Ministry of Finance of the Republic of Moldova. | 3\% |

Specific Objective 2: Support to the Loan Guarantee Scheme (LGS) targeted at rural businesses

| No. | Policy Matrix Type of Indicator | To be achieved Indicator Value by 31.12.2014 | Source of Verification |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  | Weight - 10\% <br> 2.1. | Guarantees offered for new/existing <br> businesses |
| becords in ODIMM LGS registers including |  |  |  |  |
| descriptions of type and kind of businesses |  |  |  |  |
| benefitting from the guarantees offered and |  |  |  |  |
| their performance in terms of paying back the |  |  |  |  |
| loan covered by the guarantee; Up-to-date |  |  |  |  |
| information on LGS and application |  |  |  |  |
| procedures published on ODIMM web site. |  |  |  |  |
| The responsible institution responsible for |  |  |  |  |
| coordinating the collection of all required |  |  |  |  |
| indicator verification support documentation |  |  |  |  |
| and for confirming their reliability in its |  |  |  |  |
| transmission to the EU will be the Ministry of |  |  |  |  |
| Economy of the Republic of Moldova. |  |  |  |  |

Specific Objective 3: Support to the Programme for the Attraction of Remittances into the Economy of the Republic of Moldova (PARE 1+1) Programme

Specific Objective 4: Support to the MoIdovan agricultural sector through the Agriculture Intervention and Payment Agency (AIPA) Grant System using European Neighbourhood Programme for Agriculture and Rural Development -ENPARD-like measures

| No. | Policy Matrix Type of Indicator | To be achieved Indicator Value by 31.12.2014 | Source of Verification |
| :--- | :--- | :---: | :--- | :--- |
| 4.1. | Number of farms and agricultural <br> businesses supported | 500 farms and agricultural businesses supported <br> through ENPARD -like measures | Records in AIPA registers including <br> descriptions of type and kind of farms and <br> agricultural businesses supported, published <br> in the Moldovan Agriculture Intervention and <br> Payment Agency's (AIPA) web site not later <br> than 31/03/2015. |
| 4.2. | Number of new jobs (FTE) created | I30 new jobs (FTE) created through ENPARD-like <br> measures | Records in AIPA registers including <br> description of type and kind of jobs created, <br> published in the Moldovan Agriculture <br> Intervention and Payment Agency's (AIPA) <br> web site not later than 31/03/2015 |

Specific Objective 5: Continued Support to Business Incubators in the Republic of Moldova

| $\overline{\mathrm{V}}$ O. | Policy Matrix Type of Indicator | To be achieved Indicator Value by 31.12.2014 | Source of Verification | Weight - 10\% |
| :---: | :---: | :---: | :---: | :---: |
| 5.1. | Number of new businesses created | 15 new businesses located in each of the two new Business Incubators created, of which 5 are owned and/or managed by women | Records in ODIMM registers including descriptions of type and kind of rural businesses created, published in the Moldovan SME Development Organisation's (ODIMM) web site not later than 31/03/2015. | 5\% |
| 5.2 | Number of new jobs (FTE) created | 25 new jobs (FTE) created in each of the two new Business Incubators created, of which 7 are women | Records in ODIMM registers including description of type and kind of jobs created, published in the published in the Moldovan SME Development Organisation's (ODIMM) web site not later than 31/03/2015. | 5\% |

